

## CSM Technologies Private Limited

March 07, 2025

| Facilities/Instruments                 | Amount (₹ crore)               | Rating <sup>1</sup>         | Rating Action |
|----------------------------------------|--------------------------------|-----------------------------|---------------|
| Long-term bank facilities              | 53.55<br>(Enhanced from 26.50) | CARE BBB; Stable            | Reaffirmed    |
| Long-term / Short-term bank facilities | 58.00<br>(Enhanced from 23.50) | CARE BBB; Stable / CARE A3+ | Reaffirmed    |

Details of instruments/facilities in Annexure-1.

### Rationale and key rating drivers

Reaffirmation in ratings assigned to bank facilities of CSM Technologies Private Limited (CSM) continue to derive strength from professionally qualified and experienced promoters and management, association with reputed clientele across end-user markets, satisfactory order book position and comfortable financial risk profile. However, ratings are constrained by moderate despite improving scale of operations and moderation in profitability margins in FY24 (refers to April 01, 2023 to March 31, 2024), modest net worth base, exposure to client concentration, tender-based nature of operations, foreign exchange fluctuation risk and exposure to changes in government regulations, intense competition and industry risk.

### Rating sensitivities: Factors likely to lead to rating actions

#### Positive factors

- Increasing scale of operations with total operating income (TOI) of over ₹250 crore and sustenance of current profit before interest, lease rentals, depreciation and tax (PBILDT) margin of over 15%.
- Net worth base of over ₹75 crore on a sustained basis.

#### Negative factors

- Substantially dip in TOI by over 20% and moderation in PBILDT margins to below 12% on a sustained basis
- Higher-than-expected capital expenditure (capex) leading to moderation in capital structure marked by overall gearing over 0.80x on sustained basis.

**Analytical approach:** Consolidated financials of CSM as subsidiaries are into the same line of business and are operating under the common management. Subsidiaries of CSM that have been consolidated are mentioned under Annexure-6.

### Outlook: Stable

CARE Ratings Limited (CARE Ratings) believes CSM will continue to benefit from extensive experience of promoter in the same line of business and satisfactory order book position, leading to sustained improvement in scale of operations, while maintaining current operating margins.

### Detailed description of key rating drivers:

#### Key strengths

##### Professionally qualified and experienced promoters and management

Priyadarshi Pany, the company's founder and director has over 25 years of experience in the engineering and IT industry. He is a member of the NASSCOM Council, Confederation of Indian Industry (CII) and other industry bodies. He is one of the founding members of Confederation of Information Technology Enterprises (CITE) Bhubaneswar. Priyadarshi Pany is supported by his mother Sushama Pany (mother of Pany), who is another director of the company and brings over 25 years of experience in managing the company's operations. Under them, the company has delivered ICT solutions such as Development of Integrated Mines and Minerals Management System in Odisha, Jharkhand & Chhattisgarh, land management systems in Maharashtra and digitalised tea auction trade in Kenya. They are backed by a team of experienced and qualified professionals. Their extensive overall business experience is expected to support the business in future.

<sup>1</sup>Complete definition of ratings assigned are available at [www.careedge.in](http://www.careedge.in) and other CARE Ratings Limited's publications.

### **Association with reputed clientele across end-user markets despite exposure to client concentration**

The customer profile includes government organisations and reputed corporate clients. Top five customers contributed ~67% of TOI in FY24, making it susceptible to client concentration. However, comfort is drawn from the fact that the company has long and established relations with its clients and has been able to get repeat orders from them over the years.

### **Satisfactory order book position**

CSM has an outstanding order book of ₹261 crore on January 31, 2025, which is 1.36x of FY24 TOI. Over 50% of orders are from government organisations and recurring in nature. Majority current order book is derived from India, which exposes the company to economic and regulatory risk of the nation. However, the company has set up subsidiaries in Kenya, Rwanda, the USA, Canada and the UAE to cater to export markets across Africa, the USA, and Europe, among others to diversify its order book going ahead.

### **Comfortable financial risk profile**

Historically, the company's capital structure remained healthy till FY23, however, considering new term loan of ₹21.50 crore availed by the company for construction of new software development centre/office, overall gearing has moderated to 0.54x as on March 31, 2024 from 0.11x as on March 31, 2023. However, with gradual repayment and accretion of profits to reserves, the same is expected to improve FY26 onwards.

The company is constructing a new software development centre/office in G+12 structure in Bhubaneswar, which will be constructed in multiple phases. Phase 1 (G+2) is already constructed till December 2024 at total project cost of ₹29 crore funded through term loan of ₹21.50 crore and internal accruals of ₹7.50 crore.

Debt coverage indicators moderated although remained comfortable marked by interest coverage ratio of 7.81x in FY24 (11.22x in FY23). Total debt to gross cash accruals (TD/GCA) stood at 2.03x as on March 31, 2024 (0.31x as on March 31, 2023).

The capital structure and debt protection metrics are expected to remain satisfactory in the near-to-medium term.

### **Key weaknesses**

#### **Moderate scale of operations and moderation in profitability margins in FY24**

Although CSM's scale of operations witnessed healthy y-o-y growth of ~25% resulting in total operating income of ₹192.30 crore in FY24 against ₹154.11 crore in FY23, which continues to remain moderate. Growth is primarily driven by execution of higher value orders from current customers and acquisition of new customers.

PBILDT margins have moderated by 476 bps to 11.17% in FY24 (FY23: 15.94%) primarily due to increase in employee expenses and operating overheads. The company recruited ~200-300 new employees to prepare for better market opportunities in the future. In 9MFY25, the company earned PBILDT of ₹11.19 crore on total operating income of ₹129.41 crore.

TOI is expected to improve gradually in near-to-medium term with timely execution of orders, with similar levels of margins.

#### **Modest net worth base**

Although the company has been in the industry for over 25 years, the net worth base continues to remain modest at ₹55.70 crore as on March 31, 2024, although improved from ₹49.13 crore as on March 31, 2023. Improvement in net worth remains key rating sensitivity.

#### **Tender-based nature of operations**

Majority orders are received from government organisations. The contract is tender-based and revenues depend on CSM's ability to bid successfully for these tenders. The company's profitability margins may come under pressure because of the industry's competitive nature. Orders are generally tender driven floated by government units indicating a risk of non-receipt of contract in a competitive industry. However, CSM's promoters' long industry experience in the engineering and IT industry, mitigates this risk to some extent.

#### **Foreign exchange fluctuation risk and exposure to changes in government regulations**

The company's exchange risk arises from its foreign currency revenues (primarily in US Dollars), however, a significant portion of the company's revenue is in Indian Rupee. CSM derived ~4-5% of its revenues in foreign currency, while a major portion of its corresponding costs are in Indian Rupee. The company remains exposed to foreign currency fluctuation to the extent of expenses of its foreign subsidiaries such as employee costs, rentals,

maintenance, among others. The company does not hedge its foreign exchange fluctuation risk. Hence, there is a risk of adverse movement in foreign exchange and its negative impact on the company's profitability margins.

### Intense competition and industry risk

CSM is a relatively moderate-scale player in the IT services industry, which is dominated by large multinationals with deep pockets. The industry faces intense competition due to low entry barriers. The IT industry also faces challenge from rapid technological changes, which may lead to obsolescence of certain software/services. Availability and retention of a skilled workforce, attrition levels and wage inflation pose a challenge. Players in this industry are also exposed to macroeconomic factors such as adverse changes in laws, recession and IT being discretionary spend, cost reduction initiative would result in reduction in IT spends by clients.

### Liquidity: Adequate

Liquidity is adequate marked by (GCA) of ₹14.90 crore against scheduled debt repayment obligation of ₹2.01 crore in FY24; supported by current ratio of 1.42x and moderate working capital utilisation of 72% for 12 months ending December 31, 2024. The company had cash and bank balance of ₹7.48 crore as on March 31, 2024, including margin money of ₹6.59 crore. The company is expected to generate sufficient cash accruals in FY25 against debt repayment of ₹3.05 crore. CSM generated net cash flow from operations of ~₹7.63 crore in FY24 aided by efficient and prudent working capital management.

Going forward, with sufficient cushion between debt repayment obligations and expected cash accruals with no major capex plans, CARE Ratings expects that the company's liquidity will remain adequate in the near-to-medium term.

### Environment, social, and governance (ESG) risks- Not applicable

### Applicable criteria

[Definition of Default](#)

[Liquidity Analysis of Non-financial sector entities](#)

[Rating Outlook and Rating Watch](#)

[Service sector](#)

[Financial Ratios – Non financial Sector](#)

[Short Term Instruments](#)

[Consolidation](#)

### About the company and industry

#### Industry classification

| Macroeconomic indicator | Sector                 | Industry      | Basic industry      |
|-------------------------|------------------------|---------------|---------------------|
| Information technology  | Information technology | IT - services | IT-enabled services |

CSM incorporated in 1998 was established as Cybertech Software & Multimedia Private Limited by Bhubaneswar, Odisha based Priyadarshi Pany (Managing Director). The company got its present name in October 2014. CSM specialises in delivering IT services and solutions, focusing on the development and implementation of customised applications and software, particularly in the e-governance sector. The company also offers consulting and advisory services. CSM also provides self-service technologies that enable government organisations and corporate clients to migrate, automate, and manage customer-facing business processes through self-service channels.

| Brief Financials (₹ crore)       | March 31, 2023 (A) | March 31, 2024 (A) | 9MFY25 (UA) |
|----------------------------------|--------------------|--------------------|-------------|
| <b>Total operating income</b>    | 154.11             | 192.30             | 129.41      |
| <b>PBILDT</b>                    | 24.56              | 21.48              | 11.19       |
| <b>PAT</b>                       | 15.53              | 10.03              | NA          |
| <b>Overall gearing (times)</b>   | 0.11               | 0.54               | NA          |
| <b>Interest coverage (times)</b> | 11.22              | 7.81               | NA          |

A: Audited, UA: Unaudited, NA: Not Available; Note: these are latest available financial results

### Status of non-cooperation with previous CRA: Not applicable

### Any other information: Not applicable

**Rating history for last three years:** Annexure-2

**Detailed explanation of covenants of rated instrument / facility:** Annexure-3

**Complexity level of instruments rated:** Annexure-4

**Lender details:** Annexure-5

**Annexure-1: Details of instruments/facilities**

| Name of the Instrument                | ISIN | Date of Issuance (DD-MM-YYYY) | Coupon Rate (%) | Maturity Date (DD-MM-YYYY) | Size of the Issue (₹ crore) | Rating Assigned and Rating Outlook |
|---------------------------------------|------|-------------------------------|-----------------|----------------------------|-----------------------------|------------------------------------|
| Fund-based - LT-Cash Credit           |      | -                             | -               | -                          | 30.00                       | CARE BBB; Stable                   |
| Fund-based - LT-Term Loan             |      | -                             | -               | March 2033                 | 23.55                       | CARE BBB; Stable                   |
| Non-fund-based - LT/ST-Bank Guarantee |      | -                             | -               | -                          | 58.00                       | CARE BBB; Stable / CARE A3+        |

**Annexure-2: Rating History for last three years**

| Sr. No. | Name of the Instrument/Bank Facilities | Current Ratings |                              |                             | Rating History                              |                                             |                                             |                                             |
|---------|----------------------------------------|-----------------|------------------------------|-----------------------------|---------------------------------------------|---------------------------------------------|---------------------------------------------|---------------------------------------------|
|         |                                        | Type            | Amount Outstanding (₹ crore) | Rating                      | Date(s) and Rating(s) assigned in 2024-2025 | Date(s) and Rating(s) assigned in 2023-2024 | Date(s) and Rating(s) assigned in 2022-2023 | Date(s) and Rating(s) assigned in 2021-2022 |
| 1       | Non-fund-based - LT/ ST-Bank Guarantee | LT/ST           | 58.00                        | CARE BBB; Stable / CARE A3+ | -                                           | 1)CARE BBB; Stable / CARE A3+ (08-Feb-24)   | -                                           | -                                           |
| 2       | Fund-based - LT-Term Loan              | LT              | 23.55                        | CARE BBB; Stable            | -                                           | 1)CARE BBB; Stable (08-Feb-24)              | -                                           | -                                           |
| 3       | Fund-based - LT-Cash Credit            | LT              | 30.00                        | CARE BBB; Stable            | -                                           | 1)CARE BBB; Stable (08-Feb-24)              | -                                           | -                                           |

LT/ST: Long term/Short term, LT: Long term

**Annexure-3: Detailed explanation of covenants of rated instrument/facilities-** Not applicable

**Annexure 4: Complexity level of instruments rated**

| Sr. No. | Name of the Instrument                 | Complexity Level |
|---------|----------------------------------------|------------------|
| 1       | Fund-based - LT-Cash Credit            | Simple           |
| 2       | Fund-based - LT-Term Loan              | Simple           |
| 3       | Non-fund-based - LT/ ST-Bank Guarantee | Simple           |

**Annexure 5: Lender details**

To view lender-wise details of bank facilities please [click here](#)

**Annexure-6: List of entities consolidated**

| Sr No | Name of the entity              | Extent of consolidation | Rationale for consolidation    |
|-------|---------------------------------|-------------------------|--------------------------------|
| 1     | CSM Technologies DWC LLC        | Full                    | wholly owned subsidiary of CSM |
| 2     | CSM Technologies INC            | Full                    |                                |
| 3     | CSM Tech Limited                | Full                    |                                |
| 4     | CSM Tech Corp                   | Full                    |                                |
| 5     | CSM Technologies Africa Limited | Full                    |                                |

**Note on complexity levels of rated instruments:** CARE Ratings has classified instruments rated by it based on complexity. Investors/market intermediaries/regulators or others are welcome to write to [care@careedge.in](mailto:care@careedge.in) for clarifications.

**Contact us**

|                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Media Contact</b><br><br>Mradul Mishra<br>Director<br><b>CARE Ratings Limited</b><br>Phone: +91-22-6754 3596<br>E-mail: <a href="mailto:mradul.mishra@careedge.in">mradul.mishra@careedge.in</a><br><br><b>Relationship Contact</b><br><br>Ankur Sachdeva<br>Senior Director<br><b>CARE Ratings Limited</b><br>Phone: 912267543444<br>E-mail: <a href="mailto:Ankur.sachdeva@careedge.in">Ankur.sachdeva@careedge.in</a> | <b>Analytical Contacts</b><br><br>Arindam Saha<br>Director<br><b>CARE Ratings Limited</b><br>Phone: +91-033- 40181631<br>E-mail: <a href="mailto:arindam.saha@careedge.in">arindam.saha@careedge.in</a><br><br>Gopal Pansari<br>Associate Director<br><b>CARE Ratings Limited</b><br>Phone: 91-033- 40181647<br>E-mail: <a href="mailto:gopal.pansari@careedge.in">gopal.pansari@careedge.in</a><br><br>Shivangi Sharma<br>Assistant Director<br><b>CARE Ratings Limited</b><br>E-mail: <a href="mailto:shivangi.sharma@careedge.in">shivangi.sharma@careedge.in</a> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

**About us:**

Established in 1993, CARE Ratings is one of the leading credit rating agencies in India. Registered under the Securities and Exchange Board of India, it has been acknowledged as an External Credit Assessment Institution by the RBI. With an equitable position in the Indian capital market, CARE Ratings provides a wide array of credit rating services that help corporates raise capital and enable investors to make informed decisions. With an established track record of rating companies over almost three decades, CARE Ratings follows a robust and transparent rating process that leverages its domain and analytical expertise, backed by the methodologies congruent with the international best practices. CARE Ratings has played a pivotal role in developing bank debt and capital market instruments, including commercial papers, corporate bonds and debentures, and structured credit.

**Disclaimer:**

The ratings issued by CARE Ratings are opinions on the likelihood of timely payment of the obligations under the rated instrument and are not recommendations to sanction, renew, disburse, or recall the concerned bank facilities or to buy, sell, or hold any security. These ratings do not convey suitability or price for the investor. The agency does not constitute an audit on the rated entity. CARE Ratings has based its ratings/outlook based on information obtained from reliable and credible sources. CARE Ratings does not, however, guarantee the accuracy, adequacy, or completeness of any information and is not responsible for any errors or omissions and the results obtained from the use of such information. Most entities whose bank facilities/instruments are rated by CARE Ratings have paid a credit rating fee, based on the amount and type of bank facilities/instruments. CARE Ratings or its subsidiaries/associates may also be involved with other commercial transactions with the entity. In case of partnership/proprietary concerns, the rating/outlook assigned by CARE Ratings is, inter-alia, based on the capital deployed by the partners/proprietors and the current financial strength of the firm. The ratings/outlook may change in case of withdrawal of capital, or the unsecured loans brought in by the partners/proprietors in addition to the financial performance and other relevant factors. CARE Ratings is not responsible for any errors and states that it has no financial liability whatsoever to the users of the ratings of CARE Ratings. The ratings of CARE Ratings do not factor in any rating-related trigger clauses as per the terms of the facilities/instruments, which may involve acceleration of payments in case of rating downgrades. However, if any such clauses are introduced and triggered, the ratings may see volatility and sharp downgrades.

**For detailed Rationale Report and subscription information,  
please visit [www.careedge.in](http://www.careedge.in)**